Dear Councillor

EXECUTIVE - MONDAY, 8TH FEBRUARY, 2016

Please find attached the appendices related to the Financial Performance Monitoring Item Monday, 8th February, 2016 meeting of the Executive, forwarded to Members under separate cover.

Agenda No Item

7 FINANCIAL PERFORMANCE MONITORING AS AT MONTH 9 2015/16 (Pages 1 - 48)

Yours sincerely

Agenda Item 7

BLACKPOOL COUNCIL

REPORT

of the

DIRECTOR OF RESOURCES

to the

EXECUTIVE

8TH FEBRUARY 2016

FINANCIAL PERFORMANCE MONITORING AS AT MONTH 9 2015/16

1. Introduction

1.1 This report is the standard monthly financial performance monitoring report, which sets out the summary revenue budget position for the Council and its individual directorates for the first 9 months of 2015/16, i.e. the period to 31st December 2015, together with an outlook for the remainder of the year. The report is complemented with an assessment of performance to date of balances and reserves, income collection, the Council's latest Capital Programme plus statements relating to Cash Flow Summary and Balance Sheet Summary.

2. Report Format

- 2.1 Separate reports have been prepared for each of the Council's core areas of responsibility:
 - Appendix 3a Chief Executive
 - Appendix 3b Deputy Chief Executive
 - Appendix 3c Governance and Regulatory Services
 - Appendix 3c/d Ward Budgets
 - Appendix 3e Resources
 - Appendix 3f Places
 - Appendix 3g Strategic Leisure Assets
 - Appendix 3h Community and Environmental Services
 - Appendix 3i Adult Services
 - Appendix 3j Children's Services
 - Appendix 3k Public Health
 - Appendix 3I Budgets Outside the Cash Limit

These incorporate summary financial statements which continue to be prepared on a full accruals basis and focus on the forecast revenue outturns for 2015/16. There is an accompanying narrative to explain any areas of significant variance from budget and to highlight any areas of potential pressure along with action plans agreed with service managers to address them.

Page 1

2.2 The combined effect of the directorates' financial performances is aggregated in a summary financial statement at Appendix 1 which mirrors the Council's Revenue Budget Book. This summary allows proactive month-on-month monitoring of the Council's forecast working balances to be undertaken to ensure appropriate and prudent levels are maintained. Appendix 2 highlights on a 12-month rolling basis those services which trip the designated overspending reporting threshold.

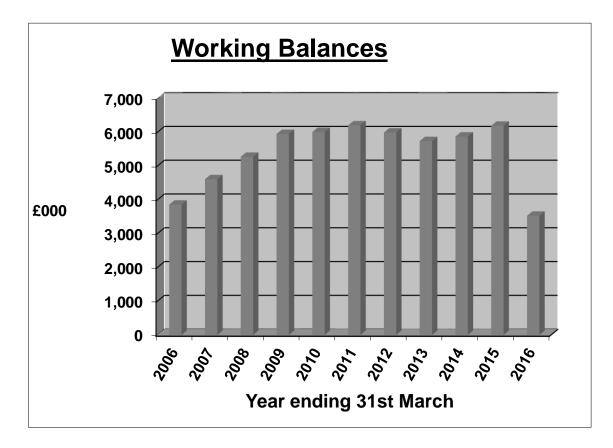
3. Directorates' Budget Performance

3.1 The impacts of directorates' revenue budget performance and progress in achieving planned savings fall upon the Council's working balances. The main areas accounting for the month 9 forecast overspend of £2,663k for 2015/16 are summarised below:-

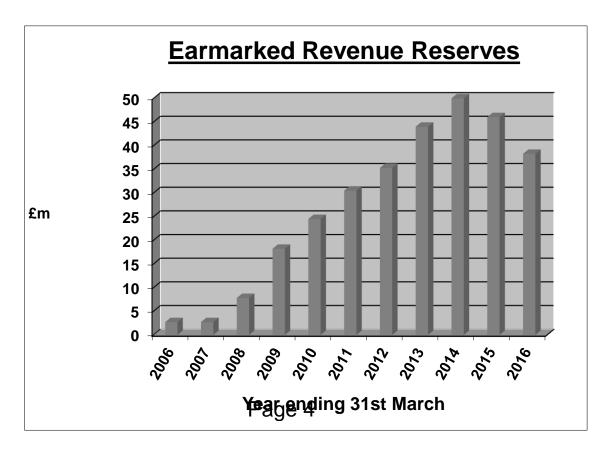
Directorate	Service	Forecast Variance £000
Children's Services	An overspend of £2,715k is forecast. Children's Social Care is forecast to overspend by £1,335k, particularly because of the high cost of Looked After Children (LAC). Whilst numbers have stabilised at between 440 and 460 for over 12 months, the overspend is due to placement mix. There is an imbalance between the reduced Education Services Grant and the commitments against it showing a £1,087k pressure which is due to both historical and in-year academy conversions. There are overspends in Local Services Support Grant of £104k, Children's Safeguarding of £155k and Lifelong Learning and Schools of £91k mitigated by savings of £57k in Early Help for Children and Families.	2,715
Public Health	An overspend of £1,207k is forecast due to the in-year reduction of grant from the Department of Health. Following on from the Department of Health public consultation on the in-year cut to the Public Health grant, this has resulted in a 6.2% cut for all Local Authorities, reducing the grant by £1.207m from £19.497m to £18.29m.	1,207
Resources	Property Services is forecasting a £547k overspend based on the current pace of property rationalisation and pressure from rental income within the Central Business District. Other pressures within the directorate are mainly due to staffing costs, but these have been mitigated by savings of £95k in Procurement and Projects and £37k in Revenues, Benefits and Transactional Services.	494
Adult Services	Adult Commissioning Placements and Care and Support are forecasting an overspend of £258k. This in-year shortfall is as a result of the delay to the review programme for commissioning. Adult Safeguarding is forecasting an overspend of £146k as a result of additional legal and staffing costs not covered by New Burdens funding. These pressures are partly offset by savings of £151k in the Commissioning and Contracts Team and £49k in Adult Social Care. Page 2	205

Places	The Directorate has a pressure of £101k. Print Services is	101
1 14000	forecasting an overspend of £101k due to an income target	101
	that needs to be reviewed as part of a wider service review.	
Community	Waste Management has a pressure of £26k due to a	84
and	decrease in income from recycling waste arising from a	04
Environmental	downturn in the recyclate market. The £856k PFI Grant is no	
Services		
Services	longer available and is being considered along with	
	Lancashire County Council in the review of the operation of	
	the recycling plants with the risk being covered against the	
	specific Waste PFI reserve. There are pressures of £63k in	
	Leisure due to overall income pressures partly offset by the	
	early closure of the Gateway Gym. Additionally, there are	
	pressures in Transport of £63k due to the movement of the	
	Shelters budget from Travel and Road Safety, Building	
	Cleaning of £40k due to staffing costs and Travel and Road	
	Safety of £34k due to an overspend on public transport	
	contracts. These are partially mitigated by various other	
	savings and pressures across the remaining services.	
Governance	An underspend of £20k is forecast. An overspend of £63k in	(20)
and Regulatory	Registration and Bereavement Services is due to the levels	
Services	of demand in the Coroners and Mortuary Service. This is	
	offset by an underspend of £83k in the Democratic	
	Governance service arising from staff savings and reduced	
	expenditure on special events and area forums.	
Deputy Chief	The Human Resources, Communication and Engagement	(27)
Executive's	divisions are forecasting an underspend of £27k due to staff	
Directorate	vacancies.	
Budgets	Concessionary Fares are forecasting a pressure of £572k	(588)
Outside the	due to increased bus patronage. Parking Services is £316k	
Cash Limit	down on its income target. Treasury Management has a	
	£1,231k favourable position due to the ongoing temporary	
	windfall from the short-term interest rates payable to	
	finance recent capital expenditure and a lower interest	
	charge on the Local Government Reorganisation debt. The	
	New Homes Bonus underspend of £142k is due to the	
	Council's pro-rata share of the unused national funding	
	from the 2014/15 New Homes Bonus, based on the Start-	
	Up Funding Allocation. The cost to the Council of supporting	
	the Subsidiary Companies is forecasting an underspend of	
	£106k due to the reducing balance payback of prudentially	
	borrowed schemes.	
Strategic	An underspend of £1,508k is forecast. Public Health is	(1,508)
Leisure Assets,	forecasting an overspend of £1,207k and an equivalent	
Contingencies	amount is currently offset within contingencies with a	
/ Reserves	further saving of £300k previously identified.	
	Strategic Leisure Assets is forecasting a £1,306k position	
	which has increased since month 8 due to a decrease in	
	expected Winter Gardens profits. In accordance with the	
	expected Winter Gardens profits. In accordance with the original decision for this programme by the Executive on	
	original decision for this programme by the Executive on	
	original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic	
	original decision for this programme by the Executive on	

3.2 The graph below shows the impact on the level of Council working balances in-year together with the last 10 years' year-end balances for comparison:



3.3 Whilst the Council maintains working balances to address any in-year volatilities, it also maintains a number of Earmarked Revenue Reserves for such longer-term commitments as future Private Finance Initiative payments and uncertainties within the new Localised Business Rate system. In order to present a complete picture of the Council's strong financial standing an equivalent graph to the above is shown below:



4. Directorate Budget Savings Performance

4.1 As at 31st December 2015 72% of the 2015/16 savings target has already been delivered. The full-year forecast predicts that 89% (87% last month) will be achieved by the yearend, which takes into account anticipated pressures and savings.

5. Collection Rates

5.1 Council Tax

At the end of month 9 the collection rate for Council Tax was 78.3%. This compares to 80.6% at the same point in 2014/15.

In the light of the reductions in discount and the introduction of the Local Council Tax Reduction Scheme, the target collection rate is 98% over a 5-year collection period.

5.2 Council Tax Reduction Scheme (CTRS)

The Council Tax Reduction Scheme was introduced on 1st April 2013. The scheme ensures that support to pensioners continues at existing levels. Working-age claimants are means tested to establish entitlement and a percentage reduction (currently 27.11%) is applied at the end of the assessment to establish the level of support provided.

At the end of month 9 the collection rate for those who have to pay Council Tax Reduction Scheme, either for the first time or in addition to a proportion of their Council Tax, is 52.6%. This compares to 55.8% at the same point in 2014/15 and is the principal cause of the overall collection rate deteriorating.

The likely impact for 2015/16 is that the underlying rate of collection of Council Tax Reduction Scheme will be lower than 2014/15 due to accumulated arrears and limits on the amount that can be recovered from Attachment of Benefits.

5.3 Business Rates

Prior to 1st April 2013 Business Rate income was collected by billing authorities on behalf of central government and then redistributed among all local authorities and police authorities as part of Formula Grant. From 1st April 2013 the income relating to Blackpool is shared between central government (50%), the Council (49%) and the Fire Authority (1%). Consequential adjustments were made to the Formula Grant equivalent.

At the end of month 9 the collection rate for Business Rates was an encouraging 78.1%. This compares to 76.5% at the same point in 2014/15.

From April 2014 Business Rate payers have been entitled to elect to pay by 12 monthly instalments instead of over 10 months. This has allowed businesses more time to pay.

The audited Business Rate cumulative deficit as at 31st March 2015 is £11.3m. The Council's share of this is £5.54m (49%) and provision has been made for this.

6. Capital Monitoring Performance

- 6.1 All active capital schemes have been included within Appendix 4. The purpose is to present the overall position of capital spend. The schemes are shown individually where total scheme budget is greater than £500k and grouped as "other schemes" otherwise. As in previous financial years the emphasis regarding capital monitoring will be on scheme variance rather than in-year progress since many schemes cross financial years such as the major housing developments. Therefore, some degree of flexibility for the management of slippage is necessary in order to balance the overall capital programme each year to the funding allocations available.
- 6.2 As at month 9 an overspend of £300k on capital schemes is anticipated. This reflects the additional holding time of the Syndicate building and the delays in demolition due to unforeseen obstacles. This is likely to be met via the top slicing of the 2016/17 capital programme.

7. Summary Cash Flow Statement

- 7.1 As part of the reporting format for this financial year a summary cash flow statement is included at Appendix 5. This provides a comparison of the actual cash receipts and payments compared to forecast for 2015/16.
- 7.2 During the first 9 months of the year, the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has reduced since 31st March 2015 due to the early receipt of grant income. The Council uses temporary borrowing to finance prudentially funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the treasury team will delay taking any new long-term borrowing to fund planned capital expenditure. The interest charged by Lancashire County Council on the Local Government Reorganisation Debt is lower than anticipated. As a result the delay in taking new long-term borrowing and the lower interest charge from Lancashire County Council mean that a favourable credit variance is once again forecast for 2015/16.

8. Summary Balance Sheet

- 8.1 In order to provide a complete picture of the Council's financial performance, Appendix 6 provides a snapshot of the General Fund balance sheet as at the end of month 9. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors, as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payment Policy.
- 8.2 Over the 9-month period there has been an increase in Property, Plant and Equipment of £19.4m and an increase in cash and cash equivalents of £14.1m, which in the main reflects the timing of the receipt of capital grants and the phasing of the capital programme.

9. Conclusion and Recommendations

- 9.1 There has been an improvement in the position compared to month 8 by £745k, however, the Council is still predicting a significant deterioration in its financial standing in comparison with Budget. Working balances are estimated to fall by £2,663k against the budgeted position over the year. This fall is in the context of the audited working balances at the start of the year of £6,188k, an erosion of 43.0%.
- 9.2 If this forecast position became the actual outturn, then in accordance with the Council's Financial Procedure Rules within its Constitution, the forecast revenue outturn 2015/16 within this report contravenes neither of the two specific conditions that excess spending does not:
 - 1. exceed 1% (i.e. £4.4m) of the authority's total gross revenue expenditure; or
 - 2. have the effect of reducing the authority's Working Balances below 50% of their normal target level (i.e. £3.0m).

In the context of £38.3m of Earmarked Revenue Reserves and with 3 months of the financial year remaining there should still be sufficient time to redress the position and service and financial plans are underway to do so.

- 9.3 In response to the financial position the Director of Resources is holding regular meetings with individual Directors to discuss the robustness and integrity of current year budget forecasts and the plans in place to deliver an in-year breakeven position.
- 9.4 The Executive is asked:
 - i) to note the report; and
 - ii) to require the respective Directors and Director of Resources to continue to closely monitor and manage financial and operational performances, specifically Children's Services, Strategic Leisure Assets and Public Health.

Steve Thompson Director of Resources

21st January 2016

Revenue summary - budget, actual and forecast:

BLACKPOOL COUNCIL FORECAST GENERAL FUND POSITION AS AT 31 MARCH 2016 SUMMARY BUDGET EXPENDITURE VARIANCE 2015/16 2014/15 APP. GENERAL FUND ADIUSTED FXPENDITURE PROJECTED FORECAST F/CAST FULL (UNDER)/OVER SPEND B/FWD NET REQUIREMENTS CASH LIMITED APR - DEC SPEND OUTTURN YEAR VAR. BUDGET (UNDER) / OVER £000 £000 £000 £000 £000 £000 CHIEF EXECUTIVE 553 306 3(a) 247 553 3(b) DEPUTY CHIEF EXECUTIVE'S DIRECTORATE 1,427 298 1,102 1,400 (27) **GOVERNANCE & REGULATORY SERVICES** 1.756 1.443 293 1.736 3(c) (20)WARD BUDGETS 507 195 507 (237) 3(c/d) 312 3(e) RESOURCES 2.672 717 2.449 3,166 494 3(f) PLACES 7,059 2,333 4,827 7,160 101 3(g) STRATEGIC LEISURE ASSETS 1,289 2,779 (184) 2,595 1,306 3(h) COMMUNITY & ENVIRONMENTAL SERVICES 44,047 29.013 15,118 44.131 84 ADULT SERVICES 43,554 29,906 13,853 43,759 205 3(i) CHILDREN'S SERVICES 36,397 3(i) 22,911 16.201 39.112 2.715 3(k) PUBLIC HEALTH (5,148) 6,355 1,207 1,207 3(I) BUDGETS OUTSIDE THE CASH LIMIT 16,998 10,094 6,316 16,410 (588) CAPITAL CHARGES (26,669) (20,002) (6,667) (26,669) NET COST OF SERVICES: 74,845 (237) 129,590 60.222 135,067 5.477 CONTRIBUTIONS: - TO / (FROM) RESERVES (3,000) (3,000) (1,306) (4,306) (1, 306)- 2014/15 SERVICE UNDERSPENDS (237) (237) (237) - REVENUE CONSEQUENCES OF CAPITAL 150 150 150 CONTINGENCIES 1,505 (3) (3) (1,508)NW REGIONAL FLOOD DEFENCE LEVY 65 65 65 (3,000) (1,517) (1,331) (2,814) CONTRIBUTIONS, etc. (4,331) TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS 128,073 58,891 130,736 71,845 2,663 ADDED TO/(TAKEN FROM) BALANCES (2,663) (2,663) (2,663) NET REQUIREMENT AFTER WORKING BALANCES 128,073 71,845 56,228 128,073 GENERAL BALANCES AS AT 1st APRIL 2015 PER AUDITED STATEMENT OF ACCOUNTS 2014/15 6,188 In-year (reduction in) / addition to General Fund Working Balances (2,663) ESTIMATED UNEARMARKED WORKING BALANCES AS AT 31st MARCH 2016 3,525

Blackpool Council

Schedule of Service forecast annual overspendings over the last 12 months

Directorate	Service	Audit Committee Report	Jan 2015 £000	Feb 2015 £000	Mar 2015 £000	Apr 2015 £000	May 2015 £000	June 2015 £000	July 2015 £000	Aug 2015 £000	Sept 2015 £000	Oct 2015 £000	Nov 2015 £000	Dec 2015 £000
CHILDREN'S SERVICES	CHILDREN'S SOCIAL CARE	18/04/13	1,376	1,855	1,855			517	569	755	1,078	1,130	1,309	1,335
STRATEGIC LEISURE ASSETS	STRATEGIC LEISURE ASSETS		333					928	928	959	1,078	1,246	1,246	1,306
CHILDREN'S SERVICES	EDUCATION SERVICES GRANT		726	755	755			1,085	1,085	1,085	1,085	1,085	1,086	1,087
RESOURCES	PROPERTY SERVICES (Incl. INVESTMENT POR	RTFOLIO)	223	217	217			753	749	661	717	682	668	547
PUBLIC HEALTH	CHILDREN (0-19) - NCMP MANDATED											451	479	479
ADULT SERVICES	CARE & SUPPORT							388	381		435	410	395	401
PUBLIC HEALTH	SEXUAL HEALTH SERVICES - MANDATED											378	378	378
PUBLIC HEALTH	SUBSTANCE MISUSE (DRUGS AND ALCOHOL)											350	350	350
CHILDREN'S SERVICES	CHILDRENS SAFEGUARDING		145					103	99	98	110	116	117	155
ADULT SERVICES	ADULT SAFEGUARDING								115	126	119	119	140	146
CHILDREN'S SERVICES	LOCAL SERVICES SUPPORT GRANT		82					104	104	104	104	104	104	104
PLACES	VISITOR SERVICES													101
CHILDREN'S SERVICES	LIFELONG LEARNING & SCHOOLS										75	128	133	91
ADULT SERVICES	ADULT COMMISSIONING PLACEMENTS		914	1,032	1,032			767	629	634	209			-
COMMUNITY & ENVIRONMENTAL SERVICES	TRAVEL AND ROAD SAFETY		270	294	294			144	155	149	161	167		-
COMMUNITY & ENVIRONMENTAL SERVICES	HIGHWAYS		388	373	373									-
COMMUNITY & ENVIRONMENTAL SERVICES	LEISURE FACILITIES & SPORT DEVELOPMENT	-									148	148	96	-
GOVERNANCE & REGULATORY SERVICES	REGISTRATION AND BEREAVEMENT SERVICE	S	104											-
COMMUNITY & ENVIRONMENTAL SERVICES	TRANSPORT												81	-
	Sub Total		4,561	4,526	4,526	-	-	4,789	4,814	4,571	5,319	6,514	6,582	6,480
	Transfer to Earmarked Reserves (note 3)		-	-	-	-	-	(928)	(928)	(959)	(1,078)	(1,246)	(1,246)	(1,306)
	Other General Fund (under) / overspends		(3,957)	(2,941)	(2,941)	-	-	(395)	(414)	(445)	(679)	(2,012)	(1,928)	(2,511)
	Total		604	1,585	1,585	-	-	3,466	3,472	3,167	3,562	3,256	3,408	2,663

Notes:

1. The Executive of 11th February 2004 approved a process whereby services which trip a ceiling for overspending against budget of £75,000 or 1.5% of net budget where the controllable budget exceeds £5m are required to be highlighted within this monthly budgetary control report. They are required to develop and submit a recovery plan over a period not exceeding 3 years which is to be approved by the respective Portfolio Holder. The services tripping this threshold are listed above together with their respective financial performance over a 12-month rolling basis for comparison of progress being made.

2. The Strategic Leisure Assets overspend reflects the in-year position.

3. In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves.

Blackpool Council - Chief Executive

Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - DEC	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
NET EXPENDITURE						
CHIEF EXECUTIVE	553	306	247	553	-	-
TOTALS	553	306	247	553	-	-

Commentary on the key issues:

Directorate Summary

The Revenue summary (above) lists the outturn projection for the service against its respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 9 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year.

The Directorate is forecasting a breakeven position for 2015/16.

Budget Holder – Mr N Jack, Chief Executive

Blackpool Council – Deputy Chief Executive's Directorate

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - DEC	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
DEPUTY CHIEF EXECUTIVE'S						
DIRECTORATE						
NET EXPENDITURE						
HUMAN RESOURCES, COMMUNICATION & ENGAGEMENT	(92)	(181)	62	(119)	(27)	-
BUSINESS SUPPORT & RESOURCES	1,328	987	341	1,328	-	-
ІСТ	191	(508)	699	191	-	-
TOTALS	1,427	298	1,102	1,400	(27)	-

Revenue summary - budget, actual and forecast:

Commentary on the key issues:

Directorate Summary – basis

The Revenue summary (above) lists the outturn projection for each individual service within the Deputy Chief Executive's Directorate against their respective, currently approved, revenue budget. The forecast outturn is based upon actual financial performance for the first 9 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the Head of Service.

Human Resources, Communication and Engagement

The Human Resources, Communication and Engagement divisions are forecasting an underspend of £27k for the year due to vacancy savings across various teams, partly offset by a reduction in Service Level Agreement (SLA) income across HR and payroll services. The service is forecast to meet its savings requirement in 2015/16.

Business Support and Resources

The Business Support and Resources division is forecasting a breakeven position for the year. The service is forecast to meet its savings requirement in 2015/16.

Information and Communication Technology

The Information and Communication Technology division is forecasting a breakeven position for the year. The service is forecast to meet its savings requirement in 2015/16.

Budget Holder – Mrs C McKeogh, Deputy Chief Executive – Deputy Chief Executive's Directorate

Blackpool Council – Governance and Regulatory Services

	BUDGET				VARIANCE	
	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - DEC	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
GOVERNANCE & REGULATORY SERVICES						
NET EXPENDITURE						
	2 402	1 000	510	2 200	(02)	
DEMOCRATIC GOVERNANCE	2,482	1,880	519	2,399	(83)	-
LICENSING	(376)	(303)	(73)	(376)	-	-
	, , ,	, , ,	. ,	· · /		
REGISTRATION AND BEREAVEMENT SERVICES	(350)	(134)	(153)	(287)	63	-
GOVERNANCE & REGULATORY SERVICES	1,756	1,443	293	1,736	(20)	-
WARDS	507	195	312	507	-	(237)
TOTALS	2,263	1,638	605	2,243	(20)	(237)

Revenue summary - budget, actual and forecast:

Commentary on the key issues:

Directorate Summary - basis

 The Revenue summary (above) lists the outturn projection for each individual service within Governance and Regulatory Services against their respective, currently approved, revenue budget. The adjusted budget for 2015/16 includes the 2014/15 underspend carried forward. Forecast outturns are based upon actual financial performance for the first 9 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the head of service.

Governance and Regulatory Services

- The Democratic Governance service is forecasting an underspend of £83k for 2015/16 due to in-year staffing savings, and reduced expenditure on special events and area forums.
- The Licensing Service is forecasting a break even position for 2015/16. An anticipated shortfall against income targets is offset by vacancy savings and savings on Supplies and Services budgets.
- Following remedial works at Carleton Crematorium in 2014, the three cremators are now fully operational and it is anticipated that income targets in 2015/16, whilst challenging, will be achieved. However, some pressures are forecast in the Coroners and Mortuary service due to the levels of demand and this is leading to a forecast overspend across the Registration and Bereavement service of £63k for 2015/16.
- Ward budgets are expected to break even in 2015/16.

Budget Holder - Mr M Towers, Director of Governance and Regulatory Services.

Appendix 3 (d)

Blackpool Council Ward Budgets 2015/2016 Month 9

Wards	•							
Ward	Councillors	Total No. of Requisitions Submitted	No. of Requisitions Approved	No. Awaiting Approval	Total No. of Requisitions Completed	Total 2015-16 Budget	Budget Committed to <u>Approved</u> Schemes	Remaining 2015-16 Budget
Anchorsholme Ward BC1001	Clir. Galley					047 040 74		040 007 74
Bispham Ward	Cllr. Williams Cllr. Clapham	4	4	0	4	£17,216.71	£4,189.00	£13,027.71
BC1002	Clir. Clapnam Clir. C Maycock	0	0	0	0	£15,000.00	£9,886.06	£5,113.94
Bloomfield Ward BC1003	Cllr. Cain	8	8	0	8	£30,538.68	£28,841.14	£1,697.54
Brunswick Ward BC1004	Clir. Blackburn Clir. G Coleman	0	0	0	0	£15,982.55	£2,000.00	£13,982.55
Claremont Ward	Clir. I Taylor	U	U	U	0	11,902.00	£2,000.00	213,962.55
BC1005	Clir. L Williams	5	5	0	5	£40,428.95	£25,768.81	£14,660.14
Clifton Ward	Clir. Hutton	-	-	-	-			
BC1006	Clir. L Taylor	3	3	0	3	£16,484.39	£5,320.00	£11,164.39
Greenlands Ward BC1007	Clir. Ryan	8	8	0	8	COD 4 40 04	67 400 40	C42 048 84
Hawes Side Ward	Clir. Wright	8	8	U	8	£20,148.24	£7,129.43	£13,018.81
BC1008	Clir. D Coleman Clir. Critchley	0	0	0	0	£15,000.00	£200.00	£14,800.00
Highfield Ward	Clir. Mrs Henderson MBE	Ŭ	Ŭ	Ŭ	Ŭ	210,000.00	2200.00	214,000.00
BC1009	Clir. Hunter	5	5	0	5	£36,939.18	£26,025.41	£10,913.77
Ingthorpe Ward	Cllr. Cross							
BC1010	Clir. Rowson	6	6	0	6	£37,266.09	£22,266.00	£15,000.09
Layton Ward BC1011	Clir. Mrs Benson Clir. M Mitchell	4	4	0	4	£18,302.70	£13,937.70	£4,365.00
Marton Ward	Clir. Singleton	4	4	U	4	210,302.70	£13,937.70	24,305.00
BC1012	Clir. Elmes	4	4	0	4	£27,848.07	£12,876.78	£14,971.29
Norbreck Ward	Cllr. Callow							
BC1013	Clir. Mrs Callow	3	3	0	3	£36,346.50	£30,768.84	£5,577.66
Park Ward	Clir. Campbell							
BC1014	Clir. Kirkland	1	1	0	1	£19,389.79	£4,335.00	£15,054.79
Squires Gate Ward BC1015	Clir. Cox Clir. Humphreys	1	1	0	1	£15,178.91	£3,270.00	£11,908.91
Stanley Ward	Cllr. Roberts						,	,
BC1016	Cllr. Stansfield	7	7	0	7	£30,690.00	£17,454.00	£13,236.00
Talbot Ward	Clir. I Coleman							
BC1017 Tyldesley Ward	Cllr. Smith Cllr. Collett	10	10	0	10	£32,592.78	£18,035.00	£14,557.78
BC1018	Clir. Collett Clir. Matthews	3	3	0	3	£22,655.22	£8,483.56	£14,171.66
Victoria Ward	Clir. Jackson	ÿ		v	Ŭ		20,400.00	214,171.00
BC1019	Clir. Owen	4	4	0	4	£27,301.05	£17,679.39	£9,621.66
Warbreck Ward	Clir. Brown							
BC1020	Cllr. Scott	4	4	0	4	£21,337.87	£17,173.80	£4,164.07
Waterloo Ward BC1021	Clir. O'Hara Clir. Robertson BEM	5	5	0	5	£29,293.52	£24,913.52	£4,380.00
				1				1
	Ward Totals	85	85	0	85	£525,941.20	£300,553.44	£225,387.76
	Unallocated Budget	-	-	-	-	£26,478.60	£0.00	£26,478.60
	Income Budget	-	-	-	-	-£45,000.00	£0.00	-£45,000.00
	Area Ward Totals	85	85	0	85	£507,419.80	£300,553.44	£206,866.36

Blackpool Council - Resources

Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
		•	2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - DEC	SPEND	OUTTURN	YEAR VAR.	SPEND
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
RESOURCES						
NET EXPENDITURE						
PROCUREMENT & PROJECTS	26	(149)	80	(69)	(95)	-
REVENUES, BENEFITS & TRANSACTIONAL SERVICES	252	(876)	1,091	215	(37)	-
CORPORATE LEGAL SERVICES	(447)	(409)	(16)	(425)	22	-
CUSTOMER FIRST	(37)	(73)	46	(27)	10	-
ACCOUNTANCY	(56)	(42)	30	(12)	44	-
RISK SERVICES	73	(41)	117	76	3	-
PROPERTY SERVICES (Incl. INVESTMENT PORTFOLIO)	2,861	2,307	1,101	3,408	547	-
TOTALS	2,672	717	2,449	3,166	494	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within Resources
against their respective, currently approved, revenue budget. Forecast outturns are based upon actual
financial performance for the first 9 months of 2015/16 together with predictions of performance,
anticipated pressures and efficiencies in the remainder of the financial year, all of which have been
agreed with each head of service.

Procurement and Projects

• The favourable variance of £95k is due to an over achievement against current and prior years Priority Led Budgeting targets in respect of staff savings and additional income.

Revenues, Benefits and Transactional Services

 The service is forecast to meet its savings requirement in 2015/16. Additional income has been received from the Department for Work and Pensions (DWP) and Department for Communities and Local Government (DCLG) for welfare reform, Universal Credit and the Council Tax Reduction Scheme (CTRS). This income is to provide the funding to assist Councils in their statutory duty to administer and process extra Housing Benefit/Council Tax Benefit (HB/CTB) workload during the economic downturn, implementation of welfare reforms and implementation of the Council Tax Reduction Scheme.

This funding will be used in part for software changes, process changes, additional staff and equipment due to the increased caseload. The head of service is managing this extra workload by using existing employees and overtime with some filling of posts on a temporary basis.

• The Local Discretionary Support Scheme is forecast to break even in-year.

Corporate Legal Services

• Corporate Legal Services is forecasting a £22k overspend for 2015/16 as a result of staffing and printing cost pressures, additional income is being targeted which may partially offset these costs.

Customer First

• Customer First is forecasting a £10k pressure in 2015/16. The majority of this pressure falls within the staffing budget due to the need to keep as many staff as possible answering the phones and the extra duties involved in staffing the reception at Bickerstaffe House.

Accountancy

• Accountancy is forecasting a £44k pressure mainly due to a one-off staffing cost.

Property Services (incl. Investment Portfolio)

• Property Services is forecasting an overspend of £547k. This projection is based on the current pace of property rationalisation. There is also a forecast pressure from rental income within the Central Business District, however, negotiations are being progressed with interested parties.

Summary of the revenue forecast

After 9 months of the financial year, Resources is forecasting a £494k overspend. The Directorate continues to operate on the basis of not filling staff vacancies other than in exceptional circumstances.

Budget Holder - Mr S Thompson, Director of Resources.

Blackpool Council – Places

Revenue summary - budget, actual and forecast:

			2015/16				2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL		(UNDER)/OVER
	CASH LIMITED	APR -DEC	SPEND	OUTTURN	YEAR VAR.		SPEND B/FWD
	BUDGET				(UNDER) / OVER		
	£000	£000	£000	£000	£000		£000
PLACES							
NET EXPENDITURE						_	
CULTURAL SERVICES	1,782	737	1,045	1,782	-		-
ECONOMIC DEVELOPMENT	645	(912)	1,557	645	-		-
HOUSING, PLANNING & TRANSPORT	358	64	294	358	-		-
VISITOR SERVICES	4,274	2,444	1,931	4,375	101		-
TOTALS	7,059	2,333	4,827	7,160	101	$\left \right $	_

Commentary on the key issues:

Directorate Summary

 The Revenue summary (above) lists the outturn projection for each individual service within the Places directorate against their respective, currently approved, revenue budget. The forecast outturn of £101k overspend is based upon actual financial performance for the first 9 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Visitor Services

• This service is expecting a £101k overspend by the year-end due to an income target in Print Services that needs to be reviewed as part of a wider review of how the service is used corporately. This has increased from month 8 due to a revision of the income expectation.

Budget Holder – Mr A Cavill, Director of Place

Blackpool Council – Strategic Leisure Assets

Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR -DEC	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
STRATEGIC LEISURE ASSETS						
NET EXPENDITURE						
STRATEGIC LEISURE ASSETS	1,289	2,779	(184)	2,595	1,306	-
TOTALS	1,289	2,779	(184)	2,595	1,306	-

Commentary on the key issues:

Directorate Summary - basis

 The Revenue summary (above) lists the outturn projection for the Service against its respective, currently approved, revenue budget. The forecast outturn is based upon actual financial performance for the first 9 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the Head of Service.

Key Issues

The Leisure Asset portfolio financial position is £1,306k which has increased since month 8. This is due to a decrease in expected Winter Gardens profits.

In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves.

Budget Holder – Mr A Cavill, Director of Place

Blackpool Council – Community and Environmental Services

Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - DEC	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
COMMUNITY & ENVIRONMENTAL SERVICES						
NET EXPENDITURE						
BUILDING CLEANING	(116)	230	(306)	(76)	40	
CONVENIENCES	926	701	229	930	40	
HIGHWAYS		-	-			
	14,119	10,718	3,392	14,110	(9)	
TRANSPORT	457	(401)	921	520	63	
STREET LIGHT PFI & COASTAL PARTNERSHIP	4,572	2,543	2,031	4,574	2	
ENFORCEMENT AND QUALITY STANDARDS	95	(839)	932	93	(2)	
CVMU	(6)	53	(59)	(6)	-	
INTEGRATED TRANSPORT SERVICES	167	687	(520)	167	-	
TRAVEL AND ROAD SAFETY	271	197	108	305	34	
WASTE MANAGEMENT	15,313	9,516	5,823	15,339	26	
STREET CLEANSING AND LEAF	2,989	1,832	1,129	2,961	(28)	
PARKS	1,742	1,012	744	1,756	14	
CATERING SERVICES	331	(387)	637	250	(81)	
LEISURE FACILITIES & SPORT DEVELOPMENT	1,964	1,890	137	2,027	63	
BUSINESS SERVICES	1,223	1,261	(80)	1,181	(42)	
TOTALS	44,047	29,013	15,118	44,131	84	-

Commentary on the key issues:

Community and Environmental Services - Directorate Summary

The Revenue summary (above) lists the outturn projection for each individual service within Community and Environmental Services against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 9 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Waste Management has a net pressure of £26k which is due to pressures at the Household Waste Recycling Centre (HWRC) because of a decrease in the level of income forecast from recycling waste which is due to a downturn in the recyclate markets. The £856k PFI Grant is no longer available and is being considered along with Lancashire County Council in the review of the operation of the recycling plants, with the risk being covered against the specific Waste PFI reserve.

Transport has a pressure of £63k due to the Shelters. Travel and Road Safety has a pressure of £34k due to an overspend on public transport contracts. The position on Highways has improved to a surplus of £9k due to tighter control of vehicle costs.

The pressure on Leisure is £63k due to overall income pressures partly offset by the early closure of the Gateway Gym.

Building Cleaning is showing a pressure of £40k due to increased staffing costs. The service is looking to make efficiencies and will review income levels as part of the 2016/17 Service Level Agreement (SLA).

Catering has an under spend of £81k due to efficiencies on staffing and provisions.

Other services have savings and pressures that net off to a total saving of £52k. This includes efficiencies in Business Services of £42k.

Conclusion – Community and Environmental Services financial position

As at the end of month 9 the Community and Environmental Services Directorate is forecasting an overall overspend of £84k for the financial year to March 2016 as detailed above. The pressure due to the loss of the Waste PFI grant has been offset against reserves.

Budget Holder - Mr J Blackledge, Director of Community and Environmental Services

Blackpool Council - Adult Services

Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
		•	2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - DEC	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
ADULT SERVICES						
NET EXPENDITURE						
ADULT SOCIAL CARE	4,112	4,906	(843)	4,063	(49)	-
CARE & SUPPORT	6,656	6,809	248	7,057	401	-
COMMISSIONING & CONTRACTS TEAM	1,377	776	450	1,226	(151)	-
ADULT COMMISSIONING PLACEMENTS	29,447	16,809	12,495	29,304	(143)	-
ADULT SAFEGUARDING	421	100	467	567	146	-
BUSINESS SUPPORT & RESOURCES	1,541	506	1,036	1,542	1	-
TOTALS	43,554	29,906	13,853	43,759	205	-

Commentary on the key issues:

Directorate Summary – basis

 The Revenue summary (above) lists the latest outturn projection for each individual service within the Adult Services Directorate against their respective, currently approved, revenue budget. The forecast outturn is based upon actual financial performance for the first 9 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Adult Commissioning Placements (Social Care Packages) and Care and Support

- Whilst there still remains an issue with a historical Priority Led Budgeting (PLB) commissioning
 placements savings target, one-off funding has again been identified to offset this in this financial
 year. Significant progress has also been made against the challenging £4.7m 2015/16 PLB savings
 target, which will see the full amount realised in 2016/17. Inevitably, there is forecast to be a
 shortfall in-year as a result of the delay to the review programme for commissioning.
- It should be noted that the forecast outturn within the Adults Commissioning Placements Division is based on trend analysis using invoiced amounts drawn from the financial ledger. Frameworki is currently being implemented and will incorporate financial data in phase 2 of the development which should provide improved forecasting in the future.

Adult Safeguarding

• Following Deprivation of Liberty (DoLs) case law this Division is forecasting a £146k overspend as a result of additional legal and staffing costs not covered by New Burdens Funding.

Summary of the Adult Services financial position

As at the end of December 2015 the Adult Services Directorate is forecasting an overall overspend of £205k for the financial year to March 2016.

Budget Holder – K Smith, Director of Adult Services

Blackpool Council – Children's Services

Revenue summary - budget, actual and forecast:

	BUDGET		VARIANCE					
		2015/16						
FUNCTIONS OF THE SERVICE	ADJUSTED CASH LIMITED BUDGET	EXPENDITURE APR - DEC	PROJECTED SPEND	FORECAST OUTTURN	F/CAST FULL YEAR VAR. (UNDER) / OVER	(UNDER)/OVER SPEND B/FWD		
	£000	£000	£000	£000	£000	£000		
CHILDREN'S SERVICES								
NET EXPENDITURE								
LOCAL SCHOOLS BUDGET - ISB	26,741	20,740	6,081	26,821	80	-		
LOCAL SCHOOLS BUDGET - NON DELEGATED	441	193	246	439	(2)	-		
LIFELONG LEARNING & SCHOOLS	21,886	14,529	7,623	22,152	266	-		
EARLY HELP FOR CHILDREN AND FAMILIES	298	202	91	293	(5)	-		
CHILDREN'S SOCIAL CARE	116	87	29	116	-	-		
DEDICATED SCHOOL GRANT	(50,482)	(38,828)	(11,654)	(50,482)	-	-		
CARRY FORWARD OF DSG	-	-	(339)	(339)	(339)	-		
TOTAL DSG FUNDED SERVICES	(1,000)	(3,077)	2,077	(1,000)	-	-		
CHILDRENS SERVICES DEPRECIATION	3,531	2,648	883	3,531	-	-		
LIFELONG LEARNING & SCHOOLS	4,341	1,040	3,392	4,432	91	-		
EARLY HELP FOR CHILDREN AND FAMILIES	4,190	1,684	2,449	4,133	(57)	-		
CHILDREN'S SOCIAL CARE	26,348	20,451	7,232	27,683	1,335	-		
	1,155	893	417	1,310	155 104	-		
LOCAL SERVICES SUPPORT GRANT EDUCATION SERVICES GRANT	(118)	- (728)	(14)	(14)		-		
TOTAL COUNCIL FUNDED SERVICES	(2,050)	(728)	(235)	(963)	1,087	-		
IDIAL COUNCIL FUNDED SERVICES	37,397	25,988	14,124	40,112	2,715	-		
TOTAL CHILDREN'S SERVICES	36,397	22,911	16,201	39,112	2,715	-		

Commentary on the key issues:

Directorate Summary – basis

 The Revenue summary (above) lists the latest outturn projection for each individual service within the Children's Services Directorate against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 9 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Dedicated Schools Grant Funded Services

The Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which
includes amounts that are devolved through the Individual School Budget, together with centrallyretained pupil-related services as listed in the revenue summary. Any under or overspends against
services funded by the DSG will be carried forward to 2016/17 and, in the case of overspends,
become the first call on the grant in that year.

Lifelong Learning and Schools

• A Priority Led Budgeting (PLB) savings target of £400k was applied to the Skills, Education and Employment division in 2015/16, to be achieved through a review of synergies between the Positive Steps and Connexions services. The review was carried out and no savings identified, however, it is anticipated that the majority of the target will be achieved this year through the

maximisation of external income sources (some of which are one-offs) across the whole of Lifelong Learning and Schools.

Due to an increase in the number of children attending Special Schools in the town, there is a forecast overspend on the Special Educational Needs Transport budget of £153k.

Early Help for Children and Families

• Significant progress has been made against the challenging £1.4m 2015/16 PLB savings target that was applied to the Early Help division. Several service reviews, including an assessment of the nursery provision in the authority's children's centres, have been completed. One-off funding has been identified to offset shortfalls in full-year effect savings in the current year, and the savings look close to being realised in full from 2016/17.

Children's Social Care

 The Children's Social Care division is forecasting an overspend of £1.335m due to the high cost of Looked After Children (LAC). Whilst numbers have stabilised at between 440 and 460 for over 12 months, the overspend is as a result of placement mix as highlighted in the graphs on the following pages. The variation in unit costs is significant with an average residential placement equivalent in cost to eleven internal fostering placements and the most expensive placement equal to twenty. Maximising less costly placements is, therefore, a key element of the recovery plan, and to this end placements are reviewed at a fortnightly panel.

Children's Safeguarding

• Child Protection cases have recently reached very high levels, and the forecast overspend shown reflects ongoing pressures on the staffing budget.

Local Services Support Grant

• A shortfall in grant of £104k is forecast relating to a cut in the Department for Education Extended Rights to Free Travel element from £118k to £14k in 2015/16.

Education Services Grant

• From April 2013, the education functions provided by local authorities have been funded from the Education Services Grant (ESG). The Council receives £87 per pupil in relation to the pupils in schools maintained by the authority plus £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within our boundary. A shortfall in grant of £1.087m is included in the forecast overspend, relating to the anticipated loss of funding due to both historical and in-year academy conversions.

Summary of the Children's Services financial position

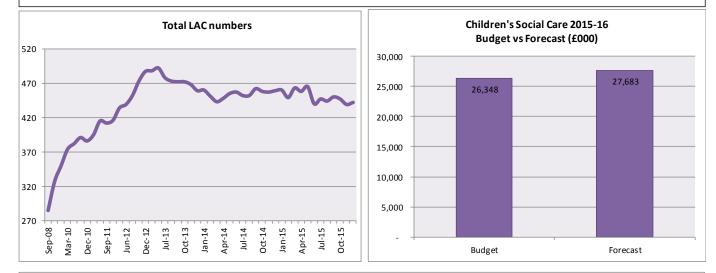
As at the end of December 2015 the Children's Services Directorate is forecasting an overspend of ± 2.715 m for the financial year to March 2016.

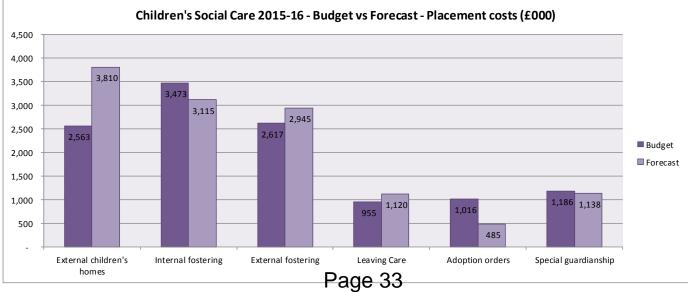
Budget Holder – Mrs D Curtis, Director of Children's Services

Children's Social Care Trends

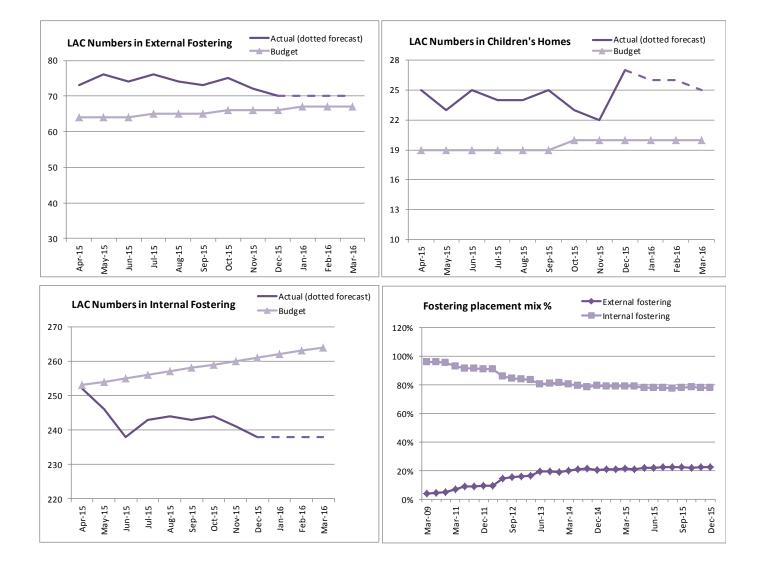
	External Placements					Total			Internal Fostering			Total LAC	
Date		Fostering		Residential		10101						Numbers	
Date	FTE	£000's	£ per placement	FTE	£000's	£ per placement	FTE	£000's	£ per placement	FTE	£000's	£ per placement	No.
Dec-08	8.67	411	47,453	27.50	2,624	95,423	36.17	3,035	83,926	no data	no data	no data	285
Mar-09	8.77	403	45,979	28.07	2,772	98,747	36.84	3,175	86,186	208.91	2,510	12,015	323
Jul-09	12.10	466	38,549	40.85	4,290	105,007	52.96	4,757	89,820	no data	no data	no data	334
Mar-10	13.35	513	38,445	39.02	4,295	110,083	52.37	4,809	91,824	263.88	2,889	10,946	374
Jun-10	20.43	765	37,428	34.20	3,473	101,534	54.63	4,237	77,563	304.83	3,357	11,012	382
Mar-11	22.69	860	37,912	36.73	3,536	96,272	59.42	4,396	73,983	303.23	3,329	10,977	395
Jun-11	29.54	1,108	37,508	33.62	3,430	102,023	63.16	4,538	71,849	303.23	3,329	10,977	395
Sep-11	30.35	1,129	37,191	33.90	3,457	101,982	64.25	4,586	71,376	316.95	3,527	11,128	412
Dec-11	31.91	1,184	37,118	35.16	3,580	101,808	67.07	4,764	71,031	312.85	3,496	11,175	416
Mar-12	32.68	1,223	37,424	34.27	3,488	101,780	66.95	4,711	70,366	315.07	3,507	11,131	434
Jun-12	49.27	1,816	36,858	36.47	3,710	101,727	85.07	5,526	64,958	296.18	3,480	11,750	439
Sep-12	53.37	1,903	35,657	36.70	4,264	116,185	90.07	6,167	68,469	290.42	3,345	11,518	452
Dec-12	55.80	1,987	35,611	38.08	4,498	118,121	93.88	6,485	69,080	290.55	3,372	11,606	487
Mar-13	57.36	2,028	35,355	38.89	4,645	119,447	96.25	6,673	69,330	291.27	3,377	11,594	488
Jun-13	71.93	2,604	36,202	30.01	3,349	111,596	101.94	5,953	58,400	298.00	3,542	11,887	492
Sep-13	70.51	2,515	35,667	29.05	3,240	111,523	99.56	5,754	57,801	293.58	3,496	11,908	472
Dec-13	68.22	2,494	36,560	29.02	3,398	117,073	97.24	5 <i>,</i> 892	60,592	292.11	3,455	11,828	459
Mar-14	72.82	2,480	34,058	29.76	3,525	118,473	102.57	6,005	58,547	295.49	3,474	11,757	443
Jun-14	70.35	2,527	35,928	24.74	2,537	102,561	95.09	5,065	53,265	266.65	3,422	12,833	457
Sep-14	69.41	2,614	37,655	23.09	2,799	121,210	92.50	5,412	58,513	258.39	3,248	12,570	462
Dec-14	68.73	2,664	38,760	23.09	2,870	124,281	91.83	5,534	60,268	265.56	3,313	12,474	459
Mar-15	71.13	2,856	40,155	23.23	2,993	128,868	94.36	5 <i>,</i> 850	61,992	262.93	3,253	12,374	463
Jun-15	71.30	2,896	40,625	22.02	3,254	147,777	93.32	6,150	65,909	250.74	3,144	12,541	440
Sep-15	71.48	2,862	40,040	26.39	3,772	142,934	97.87	6,634	67,785	251.13	3,151	12,549	450
Oct-15	70.28	2,864	40,748	26.58	3,761	141,471	96.87	6,625	68,389	251.61	3,150	12,520	447
Nov-15	71.42	2,952	41,334	25.71	3,787	147,325	97.13	6,739	69,384	248.91	3 <i>,</i> 097	12,444	439
Dec-15	71.41	2,945	41,243	26.60	3,862	145,196	98.00	6,807	69,455	250.66	3,115	12,428	442

Note: The variance between the current total number of Looked After Children (442) and the total internal fostering and external placement numbers (349) is children with care orders, adoption placements etc. They are still classed as LAC but do not incur any commissioned costs.





Appendix 3 (j)



Blackpool Council – Public Health

Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE				
		2015/16							
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER			
	CASH LIMITED	APR - DEC	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD			
	BUDGET				(UNDER) / OVER				
	£000	£000	£000	£000	£000	£000			
PUBLIC HEALTH									
NET EXPENDITURE									
MANAGEMENT AND OVERHEADS	1,775	1,343	432	1,775	-	-			
NHS HEALTH CHECKS - MANDATED	282	150	132	282	-	-			
CHILDREN (0-19) - NCMP MANDATED	2,665	1,622	1,522	3,144	479	-			
HEALTH PROTECTION - MANDATED	22	19	3	22	-	-			
TOBACCO CONTROL	604	391	213	604	-	-			
MENTAL HEALTH AND WELLBEING	976	306	670	976	-	-			
SEXUAL HEALTH SERVICES - MANDATED	2,389	1,585	1,182	2,767	378	-			
FALLS PREVENTION / ACCIDENTS	112	106	6	112	-	-			
SUBSTANCE MISUSE (DRUGS AND ALCOHOL)	4,057	2,961	1,446	4,407	350	-			
HEALTHY WEIGHT/WEIGHT MANAGEMENT	514	298	216	514	-	-			
OTHER PUBLIC HEALTH SERVICES	244	144	100	244	-	-			
MISCELLANEOUS PUBLIC HEALTH SERVICES	4,650	4,217	433	4,650	-	-			
GRANT	(18,290)	(18,290)	-	(18,290)	-	-			
TOTALS	-	(5,148)	6,355	1,207	1,207	-			

Commentary on the key issues:

Directorate Summary – basis

The Revenue summary (above) lists the latest outturn projection for each individual scheme against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 9 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the services leads

Public Health Grant

The Public Health Grant is a central government grant which is ring-fenced until March 2016 after which the grant will be based on a national formula. Following on from the Department of Health public consultation on the in-year cut to the Public Health grant, this has resulted in a 6.2% cut for all Local Authorities, reducing the grant by £1.207m from £19.497m to £18.29m.

The grant conditions require quarterly financial reporting of spend against a prescribed set of headings and spend of the grant must link explicitly to the Health and Wellbeing Strategy, Public Health Outcomes Framework and Joint Strategic Needs Assessment

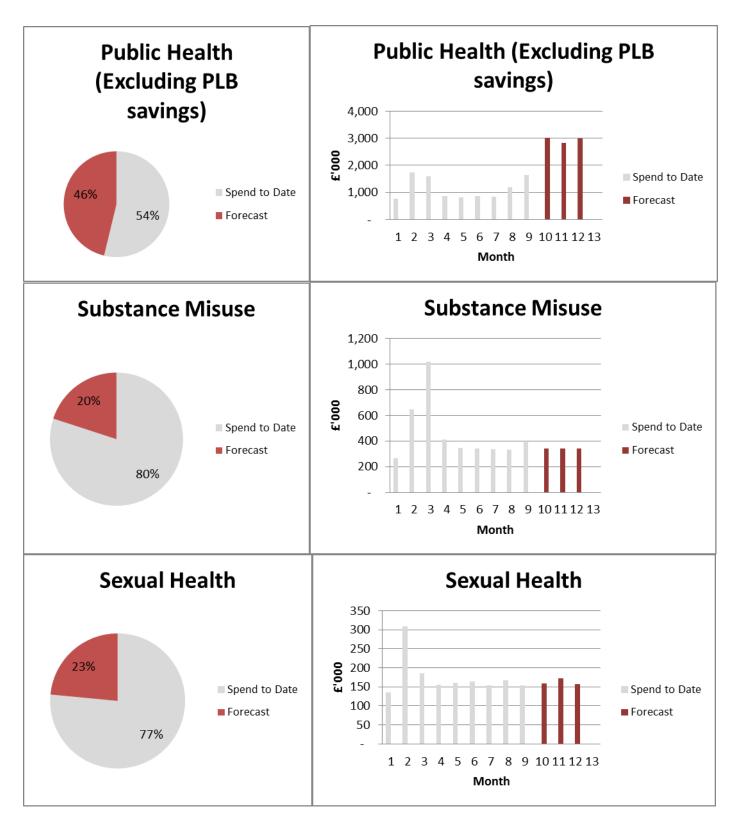
Payment by Results (PbR)/ Activity-based Commissioning

A number of Public Health schemes' payments are linked to activity. The aim of Payment by Results (PbR) is to provide a transparent, rules-based system for payment. It rewards outputs, outcomes and supports patient choice and diversity. Payment will be linked to activity. This does, however, raise a number of challenges when determining accurate budgetary spend/forecast spend.

Summary of the Public Health Directorate financial position

As at the end of December 2015, the Public Health Directorate is forecasting an overspend of £1.207m against a grant total of £18.29m, due to the in-year grant cut from the Department of Health for the financial year to March 2016.

Budget Holder – Dr Arif Rajpura, Director of Public Health



Blackpool Council – Budgets Outside the Cash Limit

Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE				
		2015/16							
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER			
	CASH LIMITED	APR - DEC	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD			
	BUDGET				(UNDER) / OVER				
	£000	£000	£000	£000	£000	£000			
BUDGETS OUTSIDE THE CASH LIMIT									
NET EXPENDITURE									
TREASURY MANAGEMENT	14,046	9,611	3,204	12,815	(1,231)	-			
PARKING	(3,640)	(3,162)	(162)	(3,324)	316	-			
CORPORATE SUBSCRIPTIONS	193	80	113	193	-	-			
HOUSING BENEFITS	1,653	1,215	444	1,659	6	-			
COUNCIL TAX & NNDR COST OF									
COLLECTION	349	265	81	346	(3)	-			
SUBSIDIARY COMPANIES	(792)	(300)	(598)	(898)	(106)	-			
CONCESSIONARY FARES	3,850	1,581	2,841	4,422	572	-			
LAND CHARGES	(42)	(91)	49	(42)	-	-			
PREVIOUS YEARS' PENSION LIABILITY	2,821	2,116	705	2,821	-	-			
NEW HOMES BONUS	(1,440)	(1,221)	(361)	(1,582)	(142)	-			
TOTALS	16,998	10,094	6,316	16,410	(588)	-			

Commentary on the key issues:

Directorate Summary - basis

• The Revenue summary (above) lists the latest outturn projection for each individual service categorised as falling 'outside the cash limit' and thereby exempt from the cash limited budget regime. Forecast outturns are based upon actual financial performance for the first 9 months of 2015/16 together with predictions of performance, anticipated pressures and savings in the remainder of the financial year, which have been agreed by each designated budget manager.

Treasury Management

• This revenue account is forecast to achieve a favourable variance of £1,231k for the year. This reflects the ongoing temporary windfall from the short-term interest rates currently being paid to finance recent capital expenditure and a lower interest charge by Lancashire County Council on the Local Government Reorganisation debt.

Parking Services

As at Week 41 (w/e 10th January) Parking income is at £4,750k with patronage at 1,316,892. Car park patronage is up by 27,063 and income is up by £137,581 on 2014/15. On-Street Pay and Display is down on patronage by 23,565, and down on income by £32,944. The extremely challenging income target the service has means that it is £316k down on its income budget year-to-date. However, this is an improvement from month 8 due to the continuing improvement in income and represents the best position against target for a number of years.

Subsidiary Companies

• The cost to the Council of supporting the subsidiary companies is expected to be £106k less than budget due to the reducing balance payback of prudentially borrowed schemes.

Concessionary Fares

• This service is forecasting a pressure of £572k, which mainly relates to the ongoing pressure arising from increased bus patronage.

Land Charges

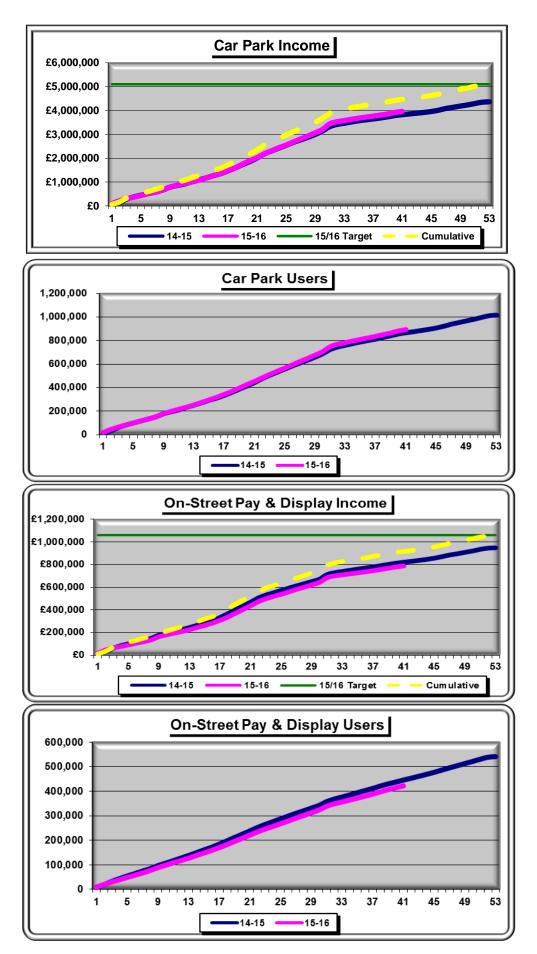
• This service is forecasting to break even during 2015/16.

New Homes Bonus

• The underspend of £142k is due to the Council's pro-rata share of the unused national funding from the 2014/15 New Homes Bonus. This is based on the Start-Up Funding Allocation.

Summary of the revenue forecasts

After 9 months of the financial year, the Budgets Outside the Cash Limit services are forecasting a £588k underspend.



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Capital Schemes	Total Scheme Budget	Spend as at 31/3/15	Budget Brought Forward 2014/15	Adjusted Capital Programme 2015/16	Total Available Budget 2015/16	Spend to Date April -Dec	Forecast to Year End	Forecast Variance	Note
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Resources									
Property and Asset Management									
Central Business District Phase 1	40,832	37,576	3,256	-	3,256	(345)	615	-	
Office Accommodation Strategy	1,408	1,408	-	-	-	-	-	-	
Central Business District Phase 2	4,500	12	(12)	4,500	4,488	5	1,500	-	
Syndicate	1,300	1,321	(21)	-	(21)	178		300	1
Other Resources Schemes	586	60	176	350	526	88	273	-	
Total Resources	48,626	40,377	3,399	4,850	8,249	(74)	2,477	300	
Director Responsible for Adult Services									
Langdale Learning Disability Centre	1,900	1,634	266	-	266	-	266	-	
Support to Vulnerable Adults - Grants	1,464	-	318	· · ·	1,464	559		-	
Other Adult Services Schemes	2,545	1,462	643	440	1,083	213	380	-	
Total Adult Services	5,909	3,096	1,227	1,586	2,813	772	1,262	-	
Director Responsible for Deputy Chief Executive									
ICT Refresh	800	-	(288)	800	512	119	350	-	
Total Deputy Chief Executive	800		(288)	800	512	119	350	-	

	Capital Schemes	Total Scheme Budget	Spend as at 31/3/15	Budget Brought Forward 2014/15	Adjusted Capital Programme 2015/16	Total Available Budget 2015/16	Spend to Date April -Dec	Forecast to Year End	Forecast Variance	Notes
		£000	£000	£000	£000	£000	£000	£000	£000	
	Director Responsible for Community and Environmental Services									
	Anchorsholme Seawall Coast Protection Studies Marton Mere Pumping Station & Spillway Marton Mere HLF Other Environmental Services Schemes	22,363 1,451 505 360 320	8,467 1,114 - 125 246	11,696 337 418 235 74	2,200 - 87 - -	13,896 337 505 235 74	8,523 69 432 84 74	144 52 90		
Page 42	Blackpool/Fleetwood Tramway Sintropher Tramway Emergency Works Bridges Bus and Tram Shelter Upgrade Yeadon Way	99,990 1,690 10,589 7,565 1,077 2,520	89,495 2,780 11,040 - 320 2,584	10,495 (1,090) (451) - 757 (64)	- - 2,114 - -	10,495 (1,090) (451) 2,114 757 (64)	(781) - (295) 741 - (99)	- - 1,373 - -	-	
	Other Transport Schemes Total Community and Environmental Services	627 149,057	- 116,171	553 22,960	74 4,475	627 27,435	362 9,110	265 8,218	-	
	Director Responsible for Governance and Regulatory Services									
	Carleton Crem Building Works Registrar Scanning	1,991 83	1,854 -	137 -	- 83	137 83	33 38		-	
	Total Governance and Regulatory Services	2,074	1,854	137	83	220	71	120	-	

Capital Schemes	Total Scheme Budget	Spend as at 31/3/15	Budget Brought Forward 2014/15	Adjusted Capital Programme 2015/16	Total Available Budget 2015/16	Spend to Date April -Dec	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Place									
Housing									
Cluster of Empty Homes	1,615	1,129	486	-	486	263	223	-	
Tyldesley / Rigby Rd	12,500	8,778	3,722	-	3,722	850	872	-	
Other Private Sector Housing	6	-	6	-	6	5		-	
Work towards Decent Homes Standard	4,557	2,005	220	2,332	2,552	987	700	-	
Queens Park Redevelopment Ph1	13,051	11,112	-	1,939	1,939	1,693	246	-	
Queens Park Redevelopment Ph2	1,950	-	-	1,950	1,950	407	768	-	
Other HRA Schemes	2,318	87	-	2,231	2,231	829	802	-	
Others									
College Relocation/inumination Depot	12,705	13,924	(1,319)	100	(1,219)	-	-	-	
Blackpool Leisure Assets Purchase	61,499	60,287	(588)	1,800	1,212	516	316	-	
LightPool	700	-	-	700	700	590	110	-	
Bonny Street Acquisition	3,200	-	-	3,200	3,200	-	-	-	
Others	89	-	89	-	89	89	-	-	
Transport									
Local Transport Plan 2014/15	1,984	1,252	732	-	732	438	294	-	
Local Transport Plan Project 30 2014/15	1,050	1,050	-	-	-	-	-	-	
Local Transport Plan 2015/16	1,923	-	-	1,923	1,923	1,089		-	
Local Transport Plan Project 30 2015/16	633	-	-	633	633	-	633	-	
Total Place	119,780	99,624	3,348	16,808	20,156	7,756	5,377	-	-

Capital Schemes	Total Scheme Budget	Spend as at 31/3/15	Budget Brought Forward 2014/15	Adjusted Capital Programme 2015/16	Total Available Budget 2015/16	Spend to Date April -Dec	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Childrens Services									
Devolved Capital to Schools	507	-	388	119	507	69	238	-	
Christ The King	5,160	4,830	(1,270)	320	(950)	-	-	-	
Christ the King PRU Refurbishment	210	6	204	-	204	211	(7)	-	
Westbury Feasibility Plan	519	-	-	519	519	2	517	-	
Basic Need	1,127	-	(763)	1,890	1,127	23	-	-	
Condition	458	-	-	458	458	252	200	-	
Colligiate/High Furlong New School	1,000	-	-	1,000	1,000	1,035	-	-	
Other Children's Schemes	629	469	87	73	160	69	91	-	
D Total Childrens Services	9,610	5,305	(1,354)	4,379	3,025	1,661	1,039	-	
CAPITAL TOTAL	335,856	266,427	29,429	32,981	62,410	19,415	18,843	300	

NOTES

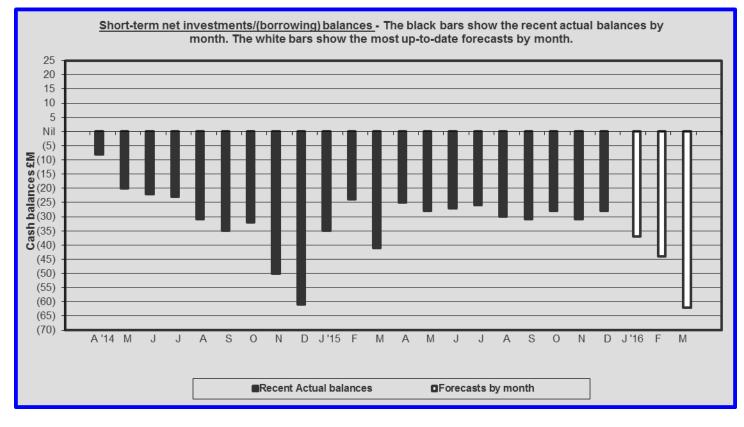
1. The overspend reflects the additional holding time of the building and the delays in demolition due to unforeseen obstacles. This is likely to be met via the top slicing of the 2016/17 capital programme.

Blackpool Council

Cash summary - budget, actual and forecast:

	CASH FLOW - SUMMARY - 15/16									
FULL YEAR CASH FLOW	APR-DEC CASH FLOW	APR -DEC CASH FLOW	JAN - MAR CASH FLOW	(*) THE CASH FLOW BUDGET IS CONSISTENT WITH THE REVENUE	APR - DEC MORE / (LESS)	JAN - MAR MORE / (LESS)	FULL YEAR MORE / (LESS)			
BUDGET (*)	BUDGET (*)	ACTUAL	FORECAST	BUDGET AND THE CAPITAL	CASH	CASH	AS NOW			
				PROGRAMME IN TOTAL. THE BUDGETED	ACTUAL	FORECAST	FORECAST			
				CASH FLOW PHASING IS BASED ON	vs BUDGET	vs BUDGET	vs BUDGET			
				DETAILED EXPECTATIONS AND PAST						
£M	£Μ	£Μ	£Μ	EXPERIENCE	£M	£Μ	£Μ			
				RECEIPTS						
88	66	63	21	Housing Benefit & Subsidy	(3)	(1)	(4)			
102	83	72	17	Council tax and NNDR	(11)	(2)	(13)			
15	11	12	4	VAT	1	-	1			
36	28	33	6	RSG & BRR	5	(2)	3			
98	75	94	19	Other Grants	19	(4)	15			
83	62	77	19	Other Income	15	(2)	13			
-	-	144	-	MM Transactions Received	144	-	144			
-	-	85	-	Receipt of Loans	85	-	85			
422	325	580	86	RECEIPTS - NORMAL ACTIVITIES	255	(11)	244			
				PAYMENTS						
9	6	6	3	Police & Fire	-	-	-			
236	168	192	66	General Creditors	(24)	2	(22)			
-	-	-	1	RSG & BRR	-	(1)	(1)			
110	82	83	28	Salaries & wages	(1)	-	(1)			
74	56	56	18	Housing Benefits	-	-	-			
33	42	238	36	MM Transactions Paid Out	(196)	(45)	(241)			
462	354	575	152	PAYMENTS - NORMAL ACTIVITIES	(221)	(44)	(265)			
(40)	(29)	5	(66)	NET CASH FLOW IN/(OUT)	34	(55)	(21)			
А	В	С	D		= C less B	= D less (A-B)				

<u>Cash - short-term net investments/(borrowing) balances:</u>



Commentary on Cash Movements during the year:

The summary on the previous page provides a comparison of the actual cash receipts and payments compared to the forecasted cash receipts and payments.

During the first 9 months of the year, the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has reduced since 31st March 2015 due to the early receipt of grant income. The Council uses temporary borrowing to finance prudentially funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the treasury team will delay taking any new long-term borrowing to fund planned capital expenditure. The interest charged by Lancashire County Council on the Local Government Reorganisation Debt is lower than anticipated. As a result, the delay in taking new long-term borrowing and the lower interest charge from Lancashire County Council mean that a favourable credit variance is once again forecast for 2015/16.

The chart of actual and forecast month-end balances shows temporary investment and borrowing levels throughout the year. The forecast shows the level of borrowing that may be required to cover planned capital expenditure up to 31st March 2016.

Balance Sheet / Working capital:

	BALANCE SHEET 201	5/2016		
LAST Y/END		CURRENT	CHANGE	NEXT Y/END
31 Mar 15		31 Dec 15	Movement since	31 Mar 16
Actual		Actual	31 Mar 15	Forecast
£000s		£000s	£000s	£000s
781,767	Property, Plant and Equipment	762,352	(19,415)	835,000
97	Intangible Assets	65	(32)	65
20,462	Long-term Assets	19,166	(1,296)	19,000
	Current Assets			
37,014	Debtors	35,750	(1,264)	45,000
550	Short Term Assets Held for Sale	550	-	550
449	Inventories and Work in Progress	533	84	250
350	Short Term Investments	-	(350)	300
3,224	Cash and cash equivalents	17,371	14,147	5,000
843,913	Total Assets	835,787	(8,126)	905,165
	Current Liabilities			
-	Bank Overdraft	-	-	-
(52,815)	Borrowing Repayable within 12 months	(51,000)	1,815	(50,000)
(54,813)	Creditors	(56,940)	(2,127)	(60,000)
	Long-term Liabilities			
(88,023)	Borrowing Repayable in excess of 12 months	(88,023)	-	(95,000)
(11,347)	Capital Grants in Advance	(11,347)	-	(9,000)
(17,834)	Provisions	(23,482)	(5,648)	(15,000)
(335,926)	Other Long Term Liabilities	(335,926)	-	(310,000)
283,155	Total Assets less Liabilities	269,069	(14,086)	366,165
(70,702)	Usable Reserves	(60,119)	10,583	(56,040)
(212,453)	Unusable Reserves	(208,950)	3,503	(310,125)
(283,155)	Total Reserves	(269,069)	14,086	(366,165)

Commentary on the key issues:

In order to provide a complete picture of the Council's financial performance, the above table provides a snapshot of the General Fund balance sheet as at the end of month 9. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payments Policy.

The balance sheet has been prepared under International Financial Reporting Standards (IFRSs). Temporary investments are included within cash and cash equivalents along with bank balance and cash in hand. Usable reserves include unallocated General Fund reserves and earmarked revenue reserves. Unusable reserves are those that the Council is not able to use to provide services. This category includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold.

Over the 9-month period there has been an increase in Property, Plant and Equipment of £19.4m and an increase in cash and cash equivalents of £14.1m, which in the main reflects the timing of the receipt of capital grants and the phasing of the capital programme.